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DCI/IC 74-0395

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

Minutes of
74-6 Meeting

IC Staff Conference Room
Central Intelligence Agency
17 May 1974 at 1400 hours

Chief, Management, Planning and Resource
Review Division, Intelligence Community Staff


Presiding

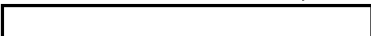
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MEMBERS PRESENT


Mr. Richard Curl, Department of State
Mr. Jack Iams, Central Intelligence Agency
Mr. James Vance, Department of Defense
Mr. Arnold Donahue, Office of Management & Budget

OBSERVERS PRESENT

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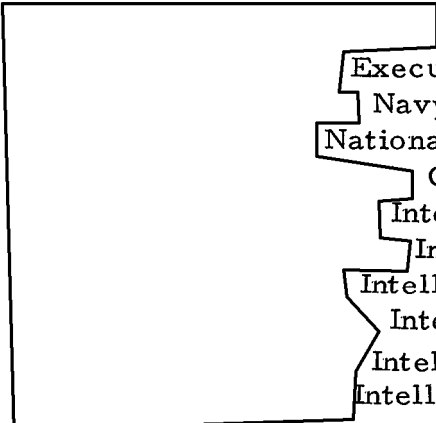
Mr. Richard Ober, National Security Council Staff
 Defense Intelligence Agency

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 National Security Agency
Navy Special
Air Force Special
Executive Secretary, IRAC Working Group

OTHER OBSERVERS

25X1A

 Chairman, Information Working Group
Executive Secretary, IRAC
Navy Special
National Security Agency
Central Intelligence Agency
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff

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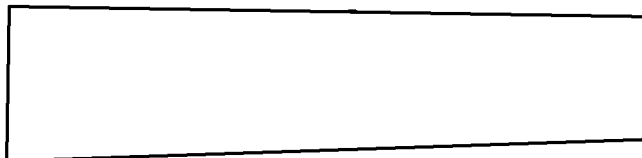
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1. The purpose of the meeting was for the Working Group to hear the Working Group Chairman's report to the IRAC, which will be given by letter and oral briefing as Agenda Item 2 at the IRAC meeting on Monday, 20 May 1974.

2. The Chairman noted the letter report which had been distributed, discussed the calendar of events as modified by the DCI during the pre-IRAC meeting on 16 May, reviewed the Working Group conclusion on the Resource Package task, and displayed the vu-graphs prepared on the basis of some data manipulation from CIRIS.

3. The meeting adjourned at 1500 hours.

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Executive Secretary

CONFIDENTIAL

13 May 1974

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

AGENDA

74-6 Meeting

IC Staff Conference Room (6E0708)

CIA Headquarters Building

on ~~Wednesday~~, 15 May 1974, at 1330 hours

Friday 17 May 1800

-
1. Review of Working Group Chairman's
Report to IRAC



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Executive Secretary

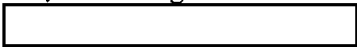
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INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

Minutes of
74-5 Meeting

IC Staff Conference Room
Central Intelligence Agency
9 May 1974 at 1330 hours


Chief, Management, Planning and Resource
Review Division, Intelligence Community Staff


Presiding

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MEMBERS PRESENT

Mr. Richard Curl, Department of State
 Central Intelligence Agency
Mr. James Vance, Department of Defense
Mr. Arnold Donahue, Office of Management & Budget

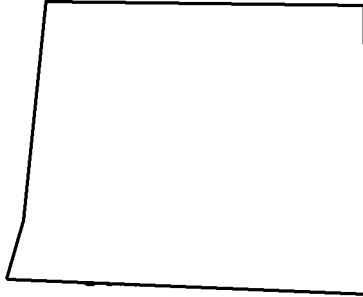
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OBSERVERS PRESENT

Mr. Richard Ober, National Security Council Staff
 Defense Intelligence Agency
National Security Agency
Navy Special
Executive Secretary, IRAC Working Group

25X1A

OTHER OBSERVERS

 Executive Secretary, IRAC
Office of Management & Budget
Navy Special
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Deputy Executive Secretary, IRAC WG

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1. The Chairman distributed a draft letter report to IRAC covering issue study and program review activities charged to the Working Group at the March IRAC meeting. The letter is proposed for distribution with the 20 May IRAC meeting agenda and will constitute a part of the Working Group Chairman's report. After some discussion and minor modification, the letter was approved. Related to this part of the Chairman's report to IRAC, a schedule of program and budget review events was distributed for Working Group comments prior to presentation to IRAC. State indicated a desire to add some of their events to the calendar, OMB asked that the 1 July issuance of the OMB Planning Ceiling be added, and there were minor changes to some entries.

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2. [] submitted a letter report from the Cross-Program Resource Package Working Sub-Group reviewing the work of the group and making certain recommendations. Following a discussion of this letter and some changes to it, the Chairman stated his intention to recommend to IRAC that the undertaking of Cross-Program Resource Package in-depth studies should be deferred until later in the year. OMB took issue with this position and, after discussion, stated their intention to submit a paper stating their non-agreement.

3. The Chairman suggested another Working Group meeting prior to the 20 May IRAC meeting in order to present a rehearsal of his oral report. It was agreed to schedule this meeting at 1330 on 15 May.

4. On the subject of FY 75 IRAC Management Objectives, the Chairman announced the tentative decision not to prepare management objectives, but to put before IRAC on 20 May the DCI National Objectives for comment. All members concurred.

5. The Chairman reviewed the proposed agenda for the 20 May IRAC meeting as follows:

- Item 1. Working Group Chairman's Report
- Item 2. Report by Management Information
Working Group Chairman
- Item 3. DCI Objectives
- Item 4. Financial Plan Presentations
DIA on GDIP/SRV
NSA on APS

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All members concurred in the agenda as presented and previously discussed.

6. The meeting adjourned at 1520 hours.



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Executive Secretary

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30 April 1974

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

AGENDA

74-5 Meeting

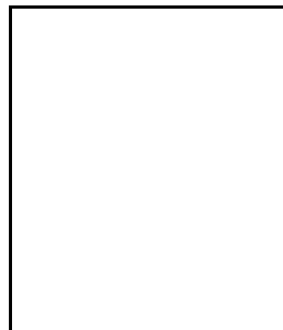
~~DGI Conference Room (7D64)~~ IC CR 6E0708

CIA Headquarters Building

on Wednesday, ⁹8 May 1974, at 1330 hours

-
1. Issues Sub-Group Report
 2. Cross-Program Resource Packages
Sub-Group Report
 3. Management Objectives Sub-Group
Report
 4. Agenda for 20 May IRAC Meeting

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Executive Secretary

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DCI/IC 74-0381

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

Minutes of
74-4 Meeting

IC Staff Conference Room
Central Intelligence Agency
24 April 1974 at 1030 hours

Director, Management, Planning and Resource
Review Group, Intelligence Community Staff


Presiding



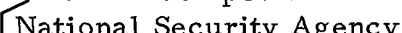
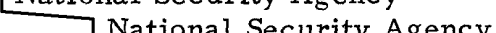
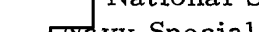
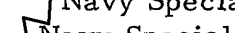

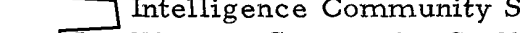
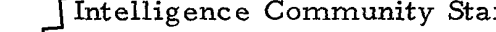
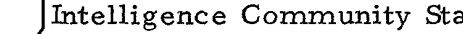

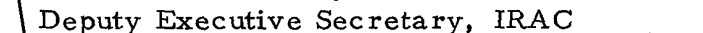
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MEMBERS PRESENT

Mr. Richard Curl, Department of State
Mr. Jack Iams, Central Intelligence Agency
Mr. James Vance, Department of Defense
Mr. Arnold Donahue, Office of Management & Budget

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OBSERVERS PRESENT

Mr. Richard Ober, National Security Council Staff
 Defense Intelligence Agency
 Air Force Special
 National Security Agency
 National Security Agency
 Navy Special
 Navy Special
 Intelligence Community Staff
 Intelligence Community Staff
 Intelligence Community Staff
 Executive Secretary, IRAC
 Deputy Executive Secretary, IRAC
 Deputy Executive Secretary, IRAC WG

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1. Mr. Vance circulated a memorandum--FY-76 Intelligence Program Issues--in which he identified and summarized the status of a series of issues and analyses under way by the Services, Program Managers, and the IC Staff which he thought would be appropriate for IRAC review. He said that DoD would brief IRAC on these and other issues impacting on the CDIP prior to the issuance of the Intelligence Program Decision Memoranda in July.

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2. [] briefed the Committee on the status of work being undertaken by the Cross-Program Resource Study Sub-Group. He said that draft proposed terms of reference for studies [] and Soviet Missiles were being prepared by NSA, CIA, State and ASD(I) representatives. He indicated that a report on these efforts should be available for the next IRAC meeting which he understood would probably take place in late May. The Chairman and others expressed reservations about several of these subjects for study. The discussion that followed ended by deferring decision until the terms of reference are available.

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3. IRAC meeting schedules were discussed at length in relation to the July EXCOM meeting, the issue of PDM's and the DCI's NFIBR. It was concluded that IRAC should be expected to meet in late May, in mid-July and again in November. While there was some question as to whether the group would be ready to handle all the suggested items, the Committee agreed that the May agenda could include:

- a. A Quarterly Program Report by DIA and APS
- b. A Report and Recommendations by the Issues Sub-Group
- c. The Report and Recommendations by the Cross-Program Resource Sub-Group
- d. A progress report on FY-74 Management Objectives
- e. Recommended FY-75 Management Objectives

4. The meeting adjourned at 1150 hours.

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Deputy Executive Secretary

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15 April 1974

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

AGENDA
74-4 Meeting
IC Staff Conference Room (6E0708)
CIA Headquarters Building
on Tuesday, 23 April 1974, at 1330 hours

-
1. Issues Sub-Group Recommended
Report to IRAC
 2. Status Report from Resource
Packages Sub-Group
 3. Revision of IRAC Management
Objectives
 4. Discussion of Agenda for IRAC
Meeting

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Executive Secretary

SECRET


DCI/IC 74-0377

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

Minutes of
74-3 Meeting

IC Staff Conference Room
Central Intelligence Agency
12 April 1974 at 1030 hours

Director, Management, Planning and Resource
Review Group, Intelligence Community Staff


Presiding

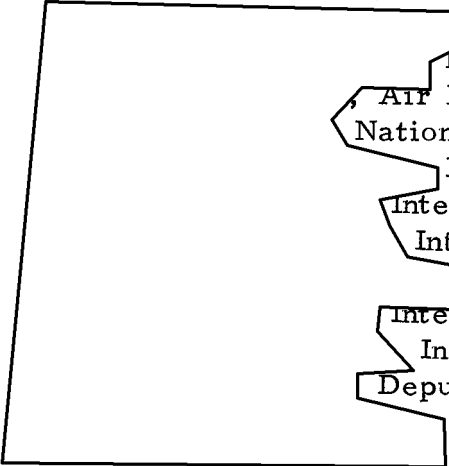
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MEMBERS PRESENT

Mr. Richard Curl, Department of State
Mr. Jack Iams, Central Intelligence Agency
Mr. James Mayer, Department of Defense
Mr. Arnold Donahue, Office of Management & Budget

OBSERVERS PRESENT

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Mr. Richard Ober, National Security Council Staff

Defense Intelligence Agency
National Security Agency
Air Force Special
National Security Agency
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Intelligence Community Staff
Deputy Executive Secretary, IRAC
Executive Secretary, IRAC Working Group

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1. Mr. Mayer, reporting for Mr. Vance, provided status reports according to the agreed format on several of the issue studies being monitored by the Working Group. It was agreed this type of reporting would continue and, by late April, be submitted to IRAC members as a status report for mail distribution.

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2. [] submitted an agreed report from the Resource Packages sub-group containing an outline of Resource Package studies and an identity of subject areas nominated for study. Inasmuch as this report constitutes recommendations to the IRAC Working Group, there was discussion concerning the detail of the outline, the appropriateness of the subjects, and the consideration of other subjects than those nominated. A suggestion that the major area of SIGINT be studied was countered by a suggestion that the first effort be a pilot study of a smaller and more manageable subject. The Working Group then listened to

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[] presentation on the IC Staff [] which, among other things, is an example of a resource package-type study. Following this briefing, and in view of the complexity of this relatively narrow subject, the Chairman concluded that the sub-group should give further consideration to the subject and scope of a pilot study.

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3. Reports to the IRAC and the schedule for the next IRAC meeting was discussed, looking to a meeting about mid-May. Since an issue studies report will be made to Principals by mail, the agenda for the meeting probably will include (a) a financial plan report by DIA, (b) a report on FY 74 IRAC Management Objectives and proposals for FY 75 IRAC Objectives, and (c) a report on resource package work. NSA volunteered that the proposal for a National SIGINT Plan might be briefed to the IRAC.

4. The Working Group will meet again on Tuesday, 23 April, at 1330 to discuss the issue studies mail report, the resource packages and IRAC management objectives.

5. The meeting adjourned at 1230.

[]
Executive Secretary

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8 April 1974

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

AGENDA

74-3 Meeting

IC Staff Conference Room (6E0708)

CIA Headquarters Building

on Friday, 12 April 1974, at 1030 hours

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1. Status Report of Issues Sub-Group
 2. Status Report of Resource Packages Sub-Group
 3. Briefing of IC Staff Study on Telemetry Processing
 4. Discussion of Agenda Items for April IRAC Meeting

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Executive Secretary

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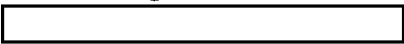
DCI/IC 74-0371

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

Minutes of
74-2 Meeting

DCI Conference Room
Central Intelligence Agency
29 March 1974 at 1000 hours

Director, Management, Planning and Resource
Review Group, Intelligence Community Staff


Presiding

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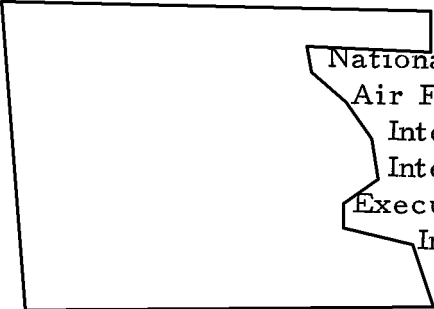
MEMBERS PRESENT

Mr. Richard Curl, Department of State
Mr. Jack Iams, Central Intelligence Agency
Mr. James Vance, Department of Defense
Dr. William Mitchell (Alternate), Office of Management & Budget

OBSERVERS PRESENT

Mr. Richard Ober, National Security Council Staff

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Defense Intelligence Agency
National Security Agency
Air Force Special
Intelligence Community Staff
Intelligence Community Staff
Executive Secretary, IRAC
Intelligence Community Staff
Executive Secretary, IRAC Working Group

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1. The Chairman opened the meeting with the third agenda item, IRAC Management Objectives. He read a letter related to this subject which the DCI had just received from the President. (Copies of the letter are being distributed separately to USIB and IRAC principals.) Relating this letter and its charge to IRAC Management Objectives, he proposed creation of another sub-group to revise the existing IRAC objectives. [redacted]

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[redacted] was designated chairman.

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2. Mr. Vance reported on the work of the Issue Study sub-group. He passed out papers (a) setting forth the ground rules of his sub-group, and (b) identifying the issue studies already underway or intended which fall under the ground rules. It was established that neither IRAC nor the Working Group were initiating studies.

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3. [redacted] reported on the work to date by the Resource Package sub-group, noting that a concept paper is under development. It was established in the discussion that resource packages would consist of disciplines and functions falling in two or more programs and will not address resources wholly within only one program.

4. The Chairman proposed the next Working Group meeting to be in two weeks (12 April). In addition to hearing reports from the three sub-groups, this meeting will formulate recommendations for an agenda for an IRAC meeting to be scheduled during the fourth week in April.

5. The meeting adjourned at 1100.

[redacted]

D. M. Showers

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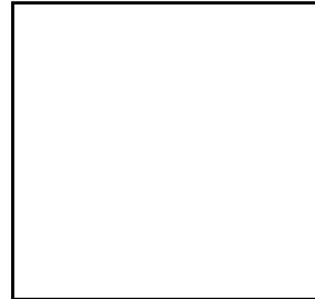
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25 March 1974

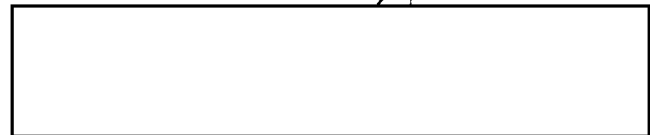
INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

A G E N D A
74-2 Meeting
DCI Conference Room (7D64)
CIA Headquarters Building
on Friday, 29 March 1974, at 1000 hours

-
1. Status Report of Issues Sub-Group
 2. Status Report of Resource Packages
Sub-Group
 3. Discussion of IRAC Management
Objectives



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Executive Secretary

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DCI/IC 74-0354

INTELLIGENCE RESOURCES ADVISORY COMMITTEE
WORKING GROUP

Minutes of
74-1 Meeting

DCI Conference Room
Central Intelligence Agency
15 March 1974 at 1330 hours

Director, Management, Planning and Resource
Review Group, Intelligence Community Staff


Presiding

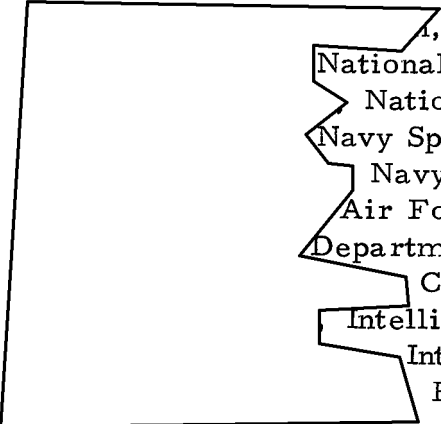
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MEMBERS PRESENT

Mr. Richard Curl, Department of State
Mr. Jack Iams, Central Intelligence Agency
Mr. James Vance, Department of Defense
Dr. William Mitchell (Alternate), Office of Management & Budget

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OBSERVERS PRESENT


1, National Security Agency
National Security Agency
National Security Council Staff
Navy Special
Navy Special
Air Force Special
Department of State
Central Intelligence Agency
Intelligence Community Staff
Intelligence Community Staff
Executive Secretary, IRAC Working Group

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~~CONFIDENTIAL~~

1. The Chairman opened the meeting with a discussion of the role of the IRAC Working Group, noting that some time had passed since the Group last met and that the IRAC has become more active in the interim. He noted that the Working Group is not a policy group, that it would receive tasking from the IRAC and that its reports and recommendations would be made to the IRAC. He encouraged free and open discussion, and stated that records would be kept of the meetings but not detailed or formal minutes. He recognized and welcomed the observers representing the Intelligence Program Managers, noting that the precedent for their attendance stemmed from the decision to have Program Managers attend IRAC meetings as observers. (The absence of DIA observers at this meeting was noted with regret.)

2. The agenda for this meeting consisted of the two tasks charged to the Working Group by IRAC in its 6 March meeting. These were (a) monitoring and integrating the results where appropriate of a set of issue studies in the community, and (b) the development of Resource Packages as a different way of looking at cross-program relationships. The purpose of the meeting was to organize to carry out these tasks.

3. To this end, the Chairman proposed creation of two sub-groups. The issue study sub-group was proposed under the Chairmanship of the DoD member, and the resource package sub-group was proposed under IC Staff Chairmanship. Members and observers were invited to participate in work of the sub-groups on a voluntary basis.

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4. After discussion of the substance of both tasks, the Group agreed to the organizational arrangements and the assignment of responsibilities as proposed.

5. The work of the Information Handling Working Group under [] was recognized as being related to the Resource Package. A progress report from [] will be called for at the next meeting.

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6. The Chairman proposed to call the next meeting in two weeks, on 29 March, to receive progress reports from the two sub-groups and from []. This was agreed.

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7. The meeting ajourned at 1420 hours.

[]
Executive Secretary

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